## **Face the Pace of Change**

## From beef markets to production systems, the beef industry is changing.

by Katie Alexander, Certified Angus Beef LLC

e are used to slow change in the cattle

After decades at that pace, however, the North American cattle and beef industries are undergoing a rapid transition.

"Farming and food production in total

are no longer local industries," said Pete Anderson, Midwest PMS research director. "They no longer serve local markets. Now, they are part of the global marketplace, paired with scaled opportunities, scaled risk and increased volatility. The upside is bigger, the downside is bigger, and the risk is greater than it's ever been."

Anderson presented a state-of-the-industry overview at August's Feeding Quality Forum in

Grand Island, Neb., and Amarillo, Texas.

"As individual cattle producers, most of us are subject to external influences to a greater degree than ever before," he said. "Our collective responses will shape the industry and determine its future. In other words, there's stuff you can't control that's influencing how this works."

There are fewer cattle, different and more valuable compared to previous decades. They're bigger, better and fatter.

"Outside financial influences are having a bigger effect on our business than ever

> before," Anderson said. "That's one of those things that we can't really control."

While head counts are down, there is more beef and "two and a half times as much milk" being produced with 40 million fewer cattle.

Genetics have continued to play a role.

"EPDs (expected progeny differences) were the first selection tool that actually worked, the first

genetic and evaluation tool that actually let us make progress," Anderson said. "We selected for growth, we got more birth weight because those are complementary traits. Because we had EPDs, we could sort through the population and predictably find those that



► Low cattle numbers imply feedyard operators must rely on "innovation and excellence to keep the yards full over the next 10 years," noted Pete Anderson.

could give us more growth without giving us more birth weight."

Culling is a natural part of selection, but environmental conditions often drive it.

"We had a big drought a few years ago," he said. "We've reduced the cattle herd by about 2 million head, sort of selectively. In the drought-stricken areas, the better ones moved somewhere, and the worst cattle got killed. We improved the average of the whole herd by using some criteria to determine which ones were worth keeping."

Low cattle numbers imply feedyard operators must rely on "innovation and excellence to keep the yards full over the next 10 years," Anderson noted.

## Freedom to operate

In the bigger picture, the beef industry needs freedom to operate, technology and

"There are two groups that can take it, that can lessen our freedom to operate," Anderson said. "One is government, and the other is consumers."

The government has put more regulations into effect in the last eight years than in any 50-year period.

"Nontherapeutic antibiotic use will end this year," he said. "A reasonable question we have to ask ourselves and prepare for is what will be the next thing."

Fig. 1: The cattle price cycle

The historical cattle cycle is one of many metrics showing an increased rate of change this decade.

"As individual cattle

producers, most of us

are subject to external

influences to a greater

degree than ever

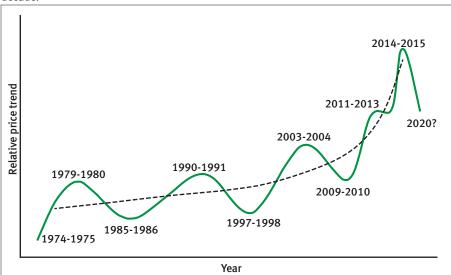
before. Our collective

responses will shape

the industry and

determine its future."

- Pete Anderson



Consumers pay premiums for what they want. They get behind social media platforms and rally for causes they believe in.

"Consumers will have a greater influence on what we do and how to do it. The customer is always right. Also remember, the customer is not always informed," Anderson noted. "They're not always scientifically literate. They're not always interested in the truth. They're not always concerned about *our* well-being."

Technology can be both risk and benefit for producers and consumers.

"If we used it, consumers might not accept it. They might tell us they're not going to consume a product, or they're going to pay less for it if we make it a certain way," he said. "That's a risk. The other risk is if you don't use it, you might not be cost-competitive."

With the ever-growing population, beef producers must look at the increase in meat consumption in not only the United States, but other countries as well.

"We must get in, stay in and dominate the world's high-quality beef market. Exports are a key," Anderson said. "No other country can do that as well as we can. It's the best use of our resources. It's most profitable to export."

The forums in Grand Island, Neb., and Amarillo, Texas, drew more than 200 attendees. They were cosponsored by Roto-mix, *Feedlot* magazine, Micronutrients, Zoetis and Certified Angus Beef LLC (CAB). To view presentations and summaries,, visit www.feedingqualityforum.com.

**Editor's Note:** Katie Alexander is an industry information intern for Certified Angus Beef LLC.